



zero
waste
NETWORK

Annual Report 2019



Horticultural 2018

Contents

The Zero Waste Network	3
Board of Trustees	4
The Year in Review - Chairmans Report	6
Project Reports	9
Impact infographic	14
Financial Report	15
Supporters	17

The Zero Waste Network

The Zero Waste Network represents community enterprises across Aotearoa New Zealand who are working towards zero waste.

Our mission is connect, educate, enable and inspire them to reach their goal and to be a unifying voice at local, regional and central government



Board of Trustees

Chairperson

Marty Hoffart
EERST Trust



Executive Members

Cliff Colquhoun
CBEC



Sue Coutts
Wanaka Wastebusters



Karen Driver
Nelson Environment Centre



Jacqui Forbes
Para Kore



Treena Gowthorpe
Helensville Recycling Centre



Matthew Luxon
Envision



Jon Morgan
McLaren Park & Henderson South Community Trust



Rick Thorpe
Xtreme Waste



Chairman's Report

By Marty Hoffart

As the dark cloud of accelerating climate change threatens, we see some silver linings. This past year has delivered significant growth and development in our zero waste and resource recovery sector and – at long last – the prospect of meaningful change.



Everyone seems to be talking about climate change and a circular economy. A ban on plastic shopping bags in Aotearoa quickly developed momentum and before you could say 'boomerang bag', single use plastic shopping bags were gone. Shopping in the local supermarket has not skipped a beat. And now central government is telling us there is a lot more to come in the waste space. Bring it on, we say.

This increased attention on the planet has motivated your board to step up our activity as well. This has meant setting some strategic goals and putting together a framework for action, starting with improving our communication and bringing on more resources to do just that. So we have been talking to members to better understand what our sector is doing about the circular economy, mandatory product stewardship and real recycling.

Since China closed its doors as the world's recycler, we've seen endless clips in the media showing bales of mixed plastic sitting around with nowhere to go. No, it is not the end of recycling. But it could be the end of recycling as we know it. Clean, well sorted resources will always have a market, and these are the products community recyclers are good at supplying. The recycling industry has hit a major speed bump with an oversupply of certain co-mingled commodities, which has resulted in a serious drop in price. Our message to our members is - keep recycling and keep sorting materials at source. Clean materials will always have a value and a market. This is a short term problem until we invest in more on-shore capability and markets open up again in other countries. ZWN Board member Sue Coutts is representing the community sector on the National Resource Recovery Taskforce, convened by the Ministry for the Environment.

5

Next on the list has been growth of our membership and improvement of our member experience by encouraging an active membership and promoting more network activities. We have made a real effort this year to be more visible and vocal. Developing a communications strategy around issues like waste to energy plants and talk of incineration has had to develop quickly over the past year. We see waste incineration as the road we do not want to travel down. It will steal resources, jobs

and add to pollution and climate change. A waste incinerator has no place in a circular economy.

I am really proud of the list of core activities that have had some great success and outcomes in the past year. These include:

- Auckland Inorganic Reuse
- Business Development
- Buyers Group
- Getting to Zero
- Annual Hui
- Impact Initiative
- Shared Impact Measurement
- Low Carbon
- Localised
- Zero Waste Training
- Zero Waste Internships

Details of these projects can be found on our website. Look for Zero Waste Network Projects under the 'Learn' tab.

For any board, financial sustainability is an essential aspect of governance. With this in mind, this year we have made a significant investment in establishing social enterprise Localised. Councils often want to support community enterprises to deliver community-focused resource recovery initiatives but may be unwilling to take a leap of faith with an untested local group. Alternatively, some local community organisations lack the financial resources, confidence and track record to tender for contracts with their local council. Localised can bridge this gap. The entity - owned by the Community Enterprise Network Trust (CENT), the organisation behind Zero Waste Network – aims to enable joint venture partnerships. Earlier this year, Localised entered its first joint venture with Mahurangi Wastebusters and won the contract to operate Warkworth and Wellsford Community Recycling Centres on behalf of Auckland Council.

Kiwi Bottle Drive has been another big winner this year. This organisation has worked tirelessly to drive adoption of a container deposit system in New Zealand. And they have had the full support of our network with many members participating in bottle drives in their communities. These programmes are now widely established across the Tasman in Australia and it is looking increasingly likely Aotearoa will be next. Container deposits on beverage containers are very popular with the public and show wide support amongst local authorities. Benefits to New Zealand could see our recycling rates double, create around 2000 new jobs and generate \$645 million into the economy over the next 10 years. After organising numerous events around the country, Holly Dove from Kiwi Bottle Drive presented a petition to parliament in December with over 15,000 signatures calling for the establishment of a container deposit system.



We have also spent numerous hours focusing on the delivery of another fantastic Strengthening Communities Hui in Kaitia from October 23rd to 25th. The theme this year is Collaborative Impact. Remember, attending our hui includes all on-site meals and accommodation. The Zero Waste Network continues to collaborate with Community Energy Network and Environment Hubs Aotearoa to jointly deliver the annual hui. See you in Kaitia.

Areas of focus over the next 12 months include expansion of our resource recovery training programmes - currently mainly delivered in Auckland - into other communities around the country. We also want to continue to advocate for mandatory product stewardship schemes for products like beverage containers, end of life tyres, farm plastics and electronic waste.

The Auckland Inorganic Project has now signed up more than 140 community groups. A whopping 40 tonnes of material is diverted every month and reused around the city. Thanks Des Ng Shiu, our fabulous AIR project manager and the rest of the AIR team.

Our network values our strong relationships and regular communication with Akina and the Ministry for the Environment over the past year, as well as our close relationship with WasteMINZ.

Your board has undergone some changes this year, too. Sam Edgecombe, formerly of Waiuku Zero Waste, resigned from the board due to career change. We will miss Sam's enthusiasm, we wish her all the best in her future endeavours and we welcome Jacqui Forbes to the Board.

On behalf of the board, I would like to thank our dedicated executive officer Dorte Wray for keeping the network moving in the right direction over the last 12 months. Thanks again to all board members for those endless hours of volunteered time. This year, the board clocked up more than 1000 volunteer hours and helped ensure our organisation is in a strong position moving forward into 2020.

In closing, I would like to thank all our members for being a part of the Zero Waste Network, for keeping us all moving towards zero waste and a more sustainable New Zealand.

Nga mihi nui,

Marty Hoffart
Chairman
Zero Waste Network

Project Reports

Advancing Product Stewardship

Product Stewardship being adopted widely has been identified as a key goal for the network. This is due to its potential to encourage better design and therefore less wasteful products entering the market, for recycling processes to be adequately funded and for diversion from landfill to increase. Marty is our spokesperson on these issues and actively seeks to speak at forums on the topic.

Outputs/Impact: Marty reports on any opportunities he has had to discuss Product Stewardship publically

Key contact: Marty Hoffart (Chair of ZWN) marty@wastewatchers.co.nz / 027 230 2256

Outputs in 2018-19: 20+ interviews and/or contributions to media stories

Auckland Inorganic Reuse

Contract for Auckland Council

ZWN is responsible for coordinating the redistribution of reusable goods collected as part of Auckland Council's Inorganic Collection. Based in Glen Innes. Now in its fourth year, ZWN employs three staff to deliver this project.

Outputs/Impact: Diversion via reuse by waste type, number of groups using the service

Key contact: Des Ng Shiu (Project Manager) des@zerowaste.co.nz

Outputs in 2018-19:

- 45.6 Tonnes of material diverted
- 141 groups signed up to the project

Key partners and stakeholders: Auckland Council, Waste Management



Business Development

Contract for Auckland Council
To support the growth and innovation of social, community and small business resource recovery enterprises in Auckland, with particular focus on the Community Recycling Centres and to build capacity within the community sector to participate in the Auckland RRN and beyond.

Outputs/Impact: Networking drinks and site tours organised. Number of agreed initiatives completed over contract period. Number of groups we work with.

Key contact: Dorte Wray dorte@zerowaste.co.nz

Outputs in 2018-19:

- 44 training participants
- Site tours to Mint Innovation, Critical Design and OI organised
- Groups supported

Key partners and stakeholders: Auckland Council



Buyers group

In collaboration with the Community Energy Network and Environment Hubs Aotearoa

Based on the successful CEN model, we've joined forces with CEN and EHA to find great deals for things our members purchase. At this stage we've got Rothbury Insurance on board and are investigating Banking, Auditing and Financial Services. Each time a member joins up through the buyers group, the providers will give the collective a small percentage giving us a (at this stage quite small) fund to support our collaborative projects.

Outputs/Impact: Groups part of the buyers group, savings made, fees paid to the collective.

Key contact: Dorte Wray dorte@zerowaste.co.nz

Outputs in 2018-19: \$4688 dollars in rebates received

Key partners and stakeholders: Community Energy Network, Environment Hubs Aotearoa, Rothbury Insurance

Getting to zero

Contract to Auckland Council

Getting to Zero is a monthly newsletter & supporting website that celebrates, connects and promotes Zero Waste projects, events and organisations around Tōmaki Makaurau.

Key contact: Valerie Morse, ZWN's Communication Officer kiaora@zerowaste.co.nz

Outputs in 2018-19: Monthly newsletters available from <https://www.gettingtozero.co.nz/>

Key partners and stakeholders: Auckland Council

Strengthening Communities Hui

In collaboration with the Community Energy Network and Environment Hubs Aotearoa

Our annual hui where members from all three networks meet and discuss issues important to the community enterprise sector generally, and for each network to discuss their specific topics. The event usually takes place over 2-3 days and include keynotes, case studies, workshops and networking. More information can be found at <https://www.communityenterprise.org.nz/>

This is where we normally hold our AGM.

Outputs/Impact: Knowledge and capacity building, connections made

Key contact:: Dorte Wray dorte@zerowaste.co.nz

Outputs in 2018-19: 82 hui participants

Key partners and stakeholders: Community Energy Network and Environment Hubs Aotearoa



Shared Impact measurement

We're developing a shared impact framework. This is a collaborative approach to the collection, analysis and reporting of data about the impact of the network and it's members. We think impact reporting is important because it can give community stakeholders reasons to engage with your work, provide funders an understanding of the results their investments are having, and can guide internal decision-making and direction setting. Dorte is currently working on a research project which will make recommendations about the types of impacts that are appropriate to focus on, and is developing a set of tools for capturing impact data.

Outputs/Impact: Development of a shared impact framework available for use by ZWN members

Key contact: Dorte Wray dorte@zerowaste.co.nz

Outputs in 2018-19: Introduction to Impact Workshop held

Key partners and stakeholders: Evaluators Louise Were and Kate McKegg, ZWN members

The Impact Initiative

www.theimpactinitiative.org.nz

For the past year we have been supporting Ākina to design and deliver The Impact Initiative - a 3yr social enterprise sector development programme commissioned by the Department of Internal Affairs. The programme has three priorities:

1. Helping to create the conditions for a thriving social enterprise sector in Aotearoa New Zealand;
2. Making it clear how social enterprise is contributing to government's economic, social and environmental goals;
3. Working with the Government to articulate what it needs to do to support the sector, during and after the programme

Outputs/Impact: Improved access to finance, markets, capability development support, and tools to improve impact measurement

Key contact: Matthew Luxon, matthew@envision.nz

Outputs in 2018-19:

- 18 consultation events held throughout the country with social enterprise practitioners and supporters
- Facilitation and participation in nine steering group meetings for the programme
- Engaging Billy Matheson to author 'Part of a Larger Whole: 30yrs of Social Enterprise Development in Aotearoa New Zealand'

Key partners and stakeholders: Akina



Localised

www.localised.nz

Localised is 100% owned by the Zero Waste Network, and was established to enter into joint ventures to create or grow viable community enterprise projects. Its first partnership is with Mahurangi Wastebusters and involves operating two refuse, recycling and reuse centres in Warkworth and Wellsford. Localised draws on the experience and expertise of senior Zero Waste Network members to support community-led resource recovery operations.

Outputs/Impact: Increasing number of community enterprises successfully launched and sustainably operated.

Key contact: Matthew Luxon, matthew@localised.nz

Outputs in 2018-19:

- Establishment of legal entity including adoption of company constitution developed by Russel McVeagh Lawyers on a pro bono basis
- Brand development including logo and website development
- Scoping of joint venture opportunities in Auckland, Christchurch and Waikato
- Signing of Letter of Intent with Mahurangi Wastebusters Trust to form a joint-venture company and tender to Auckland Council to operate two transfer stations as community recycling centres

Key partners and stakeholders: Mahurangi Wastebusters, Auckland Council, Russel McVeagh

Zero Waste Internships

The Zero Waste Network has taken on a number of interns from undergraduate and postgraduate level programmes.

Outputs/Impact: Interns receive hands on experience of working in a community enterprise focused on zero waste. ZWN

Key contact: Dorte Wray dorte@zerowaste.co.nz

Outputs in 2018-19: 2 interns supported, each for a 10-15 week period

Key partners and stakeholders: Auckland University, NZIE

A quick look at our impact

SOCIAL IMPACT



85 NETWORK MEMBERS
141 COMMUNITY AIR GROUPS



78% NETWORK MEMBERS
82% COMMUNITY AIR GROUPS
WOULD RECOMMEND ZWN

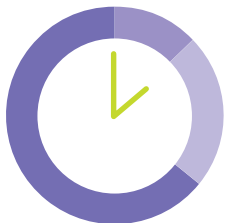


MEMBERS & INDIVIDUALS
CEN, EHA, AKINA
AUCKLAND COUNCIL
AUCKLAND UNI & NZIE
MFE



2 FULL TIME
2 PART TIME

ENVIRONMENTAL IMPACT



TIME SPENT

64% REUSE
23% REDUCE
0% RECYCLING
13% ADMIN

WASTE DIVERTED FROM LANDFILL

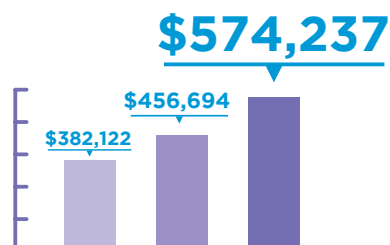
407,428 KG



SAVINGS

21,256 KG

FINANCIAL IMPACT



\$88,315

FINANCIAL VALUE OF
IN-KIND CONTRIBUTION
MADE TO ZWN

Financial Report

Statement of Financial Position For the Year Ended 31 March 2019

	2019 \$	2018 \$
Current Assets		
Bank	8,150	1,480
Cheque Account	145,141	73,679
Savings Account	28,054	27,636
Long Term Savings Account	9,080	8,945
Emergency Fund Account	39,827	73,762
Accounts Receivable		
Non-Current Assets	21,589	14,639
Property, Plant & Equipment	251,841	200,140
Total Assets		
Current Liabilities		
Credit Cards	2,656	1,491
Payable & Accruals	45,188	56,413
GST Payable	10,157	8,577
Total Liabilities	57,970	66,481
Net Assets	193,870	133,660
Accumulated Funds		
Retained Profits	193,870	113,660
Total Accumulated Funds	193,870	113,660

Statement of Financial Performance For the Year Ended 31 March 2019

	Actual 2019 \$	Actual 2018 \$
Revenue		
Donations, fundraising and similar revenue	1000	18,500
Membership Contributions	18,250	17,700
Revenue from providing goods and services	552,973	419,435
Interest, dividends and other investment	2,006	1,107
Total Revenue	574,289	456,652
Less Expenses		
Volunteer and Employee related costs	430,866	266,738
Costs related to providing goods or services	61,967	105,791
Otehr expenses	21,184	18,953
Total Expenses	514,017	391,482
Surplus	60,211	65,170



Supporters

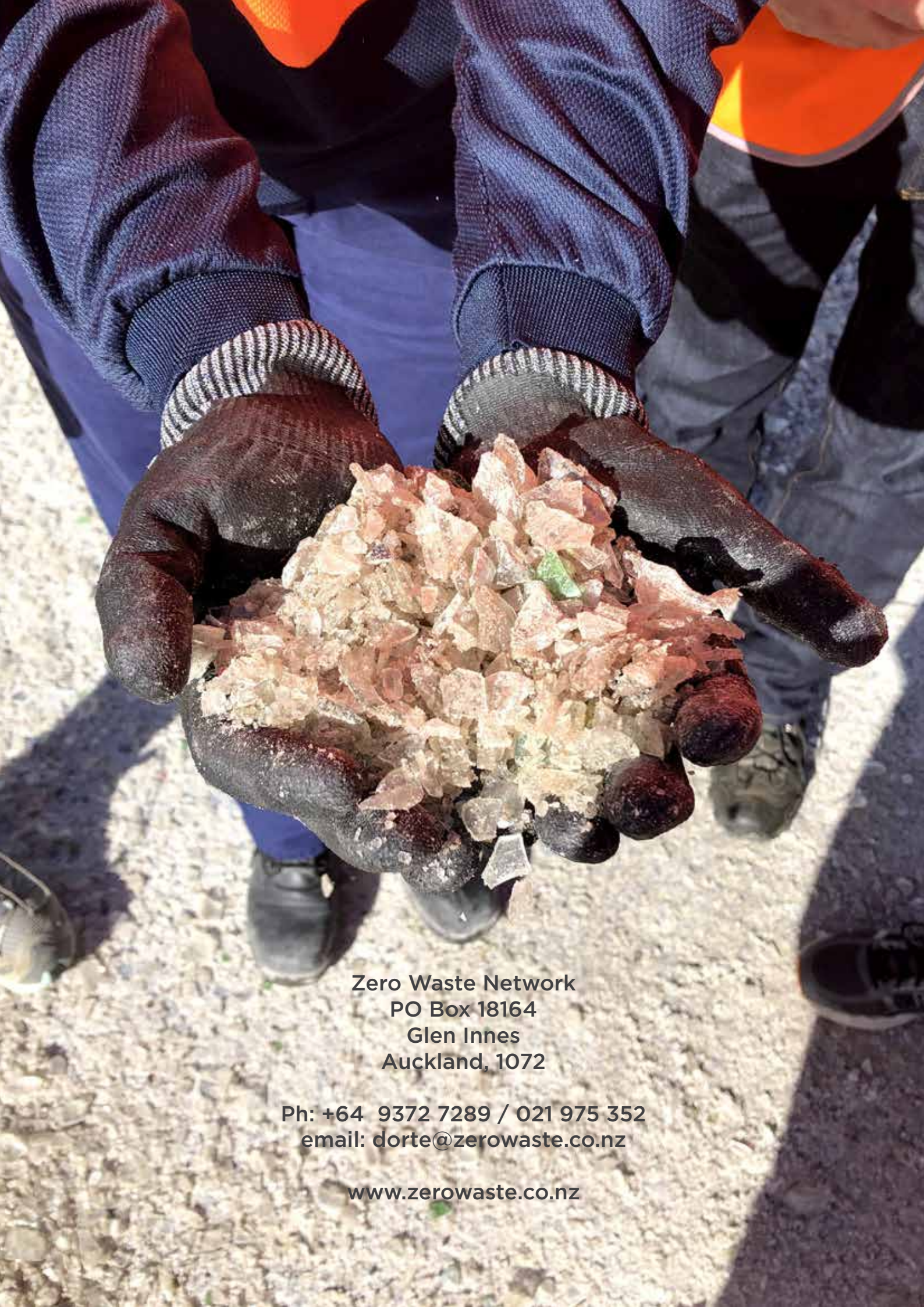
Thanks to our hui 2019 sponsors:



Thanks to our project partners:







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